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ABOUT AHURI

The Australian Housing and Urban Research Institute (AHURI) is a unique venture—a national independent research network with a professional not-for-profit research management company at its centre.

What do we do?
We fund, conduct, synthesise and disseminate high-quality research on housing, homelessness and related urban issues.

What is our mission?
AHURI has a public good mission to deliver high-quality, policy-relevant research for better housing and urban outcomes.

Our work informs the policies and practice of governments and the affordable housing industry, and stimulates debate in the broader Australian community.

What are our strategic goals?
To deliver policy-relevant research.
To ensure high-quality research.
To disseminate policy-relevant evidence.
To foster dynamic collaboration.
To support and strengthen research capability.
To sustain and build management and governance performance.

How are we funded?
AHURI receives income from three sources: grants from the Australian and state and territory governments, contributions from our university partners, and contributions from third parties.

What is AHURI Limited?
AHURI Limited is a small not-for-profit management company based in Melbourne that leads and manages the work of the Australian Housing and Urban Research Institute. It is comprised of three core groups: Research Services, Communications and Corporate Services.

AHURI Limited staff are experts in research management, research synthesis, knowledge transfer and research dissemination. We currently:

▶ manage the National Housing Research Program
▶ convene the biennial National Housing Conference
▶ provide a range of research consultancy services
▶ undertake a series of capacity building measures to develop the skills and resources of the housing, homelessness and urban policy research community in Australia
▶ engage the housing, homelessness and urban research, policy and practice communities in evidence informed forums, conferences, symposia, workshops and other events.

This Annual Report is for the AHURI management company, AHURI Limited.
EXECUTIVE MESSAGE 2013–14

The year was one of exciting achievement and also great change for AHURI.

We continued to focus on delivering a high-quality, cost-effective evidence-base that contributes actively to national housing, homelessness and related urban policy development, whilst also launching our new Policy Development Research Model. The new model integrates the traditionally separate processes of evidence gathering and policy development and signals an exciting and substantial refocusing of our core activity – managing the National Housing Research Program on behalf of Australian governments.

Policy influence

The development of sound and sustainable policy for housing, homelessness and related urban issues is of concern for all levels of government and the policy and practice communities. During the year, AHURI engaged at a high level with government ministers and senior policy officials, making sure the work of the National Housing Research Program is meeting their needs and that AHURI research continues to have an important influence on government policy and practice.

Significant research funded through the National Housing Research Program during the year highlighted the key financial and accounting reforms needed to underpin the transfer of public housing stock to community housing providers, so as to leverage private sector institutional investment. The research findings from this work are helping governments consider how such transfers might best be implemented in coming years.

Other key AHURI research in 2013–14 revealed that the cost of providing specialist homelessness programs, and thereby reducing the incidence of homelessness, is offset in part by savings in non-homelessness services, such as health and justice costs, and supports for governments the program logic and cost-effectiveness of funding prevention and early intervention initiatives. Together with research identifying high levels of intergenerational homelessness, this body of research underpins continued investment by all governments in the National Partnership Agreement on Homelessness.

Cost-effective investment

AHURI continued to provide a very cost-effective investment for governments in high-quality, policy relevant research. Because of our agreement with our university network partners, the $3.1 million invested by the Australian Government and the states and territories is leveraged to be worth over $12 million in research spending. This continues to mean that the investment by all governments in AHURI research is providing a very high return on investment.

New strengthened research capacity

The development and launch of the new Policy Development Research Model for the ongoing National Housing Research Program was a very significant development for AHURI during the year. This model integrates the traditionally separate processes of ‘evidence gathering’ and ‘policy development’ into one set of practices. Each year a series of Evidence-Based Policy Inquiries will be conducted and led by an Inquiry Panel comprising senior policy-makers as well as experts from industry and the community sector.

The development path for the Policy Development Research Model formally began in June 2013 and progressed quickly through the latter half of the year. In August 2013, the AHURI Research Centre Directors helped develop the model through consultations and workshops. In September 2013, the Housing and Homelessness Ministers’ Advisory Committee supported the model, and in December 2013 the AHURI Limited Board approved implementation of the model. The first Inquiry, titled Individualised forms of welfare provision and reform of Australia’s housing assistance system, was approved in April 2014 with the next round commencing during 2014–15.

Each Inquiry is directed at one pressing policy question and is supported by a suite of research projects leading to the discovery of new ideas and the advancement of knowledge to address the policy question.
Actively informing policy development

While the new Inquiry model will have a critical influence on policy development in the future, important research from the National Housing Research Program continued during the year.

AHURI Limited invested $3.1 million on 14 new research projects and associated activities through the 2014 funding round (see page 6 for further details), with an additional 14 projects completed during the year. Important issues addressed in projects completed during the year include the effects of long-term private rental, the transfer of public housing to community housing providers, enhancing affordable housing investment via a social housing guarantee, and the risks and benefits of housing equity withdrawal for older Australians.

As we continue to meet our objective of delivering high-quality policy relevant research, we also developed a number of submissions to government inquiries during the year, including to the Senate Economics References Committee’s Inquiry into Affordable Housing in Australia, Foreign Investment in Residential Real Estate and the NSW Legislative Council Inquiry into Social, Public and Affordable Housing. Copies of each can be found on our website.

Another considerable achievement during the year was the convening of the National Housing Conference with the South Australian Department for Communities and Social Inclusion (through Housing SA). This important three day event attracted over 800 people from all parts of the affordable housing industry to hear from 128 presenters in 28 program sessions. You can read a special report on the conference from page 11.

New research partners

We were pleased to welcome The University of Adelaide and The University of Sydney to our network of university research partners during the year. Their participation, together with our other partner universities (Curtin University, RMIT University, Swinburne University of Technology, The University of New South Wales, The University of Western Australia, University of Tasmania and University of Western Sydney), further strengthens AHURI’s ability to draw on the best research expertise in Australia, and their continued support is much appreciated.

In addition to our national partners, AHURI maintains active partnerships with leading international universities, and this year we are very pleased to welcome the University of Auckland as an international research partner. All our international partners have complementary research interests which help to provide the international comparative analysis which is so valuable to policy development.

Changes to AHURI executive staff

We were very pleased to welcome two new members of the executive management team to AHURI during the year.

Dr Michael Fotheringham joined us as Deputy Executive Director and Head of Research Services Group. Michael is a research and policy development specialist with experience in a wide range of areas including public health, housing for asylum seekers and the aged, and supported accommodation for people with disabilities. You can read an interview with Michael on page 20.

Michael joins us following the departure of Dr Andrew Hollows during the year. Andrew joined AHURI in late 2009 and we thank him for his excellent contribution to the organisation as Deputy Executive Director. We are very pleased that he has had the opportunity to join the Victorian Local Governance Authority as Chief Executive Officer and we wish him the very best for the future.

Also joining us during the year was Mr Peter Cocks, our new Business Manager and Head of Corporate Services. Peter is a Fellow of the Institute of Public Accountants and Chartered Secretaries Australia. He has extensive experience as a senior finance and governance executive in numerous non-for-profit and government organisations, including the Catholic Education Office Melbourne, the National Institute of Accountants and the CSIRO. Peter has particular expertise in corporate governance, financial reporting, strategic financial management, risk management and asset and facility management for not-for-profit entities.

Our thanks

Finally we would like to thank all our staff at AHURI. Their professionalism, skill and enthusiasm has made it possible for us to deliver a high-quality, policy relevant evidence-base, and associated activities, that is helping to provide better housing outcomes for all Australians.
AHURI Limited is a management company that leads and manages the work of the Australian Housing and Urban Research Institute, ensuring the overall success of its operations.

The AHURI Limited Board is ultimately responsible for ensuring that AHURI Limited is governed in an effective and ethical manner and in accordance with its legal obligations. It is committed to the highest standards of corporate governance and the promotion of transparency in its operations.

The AHURI Limited Board determines the strategic direction of the company and supports the goals set out in the AHURI Limited Strategic Plan. The Board operates under the AHURI Limited Corporate Governance Charter, the AHURI Limited Constitution and Australian Corporations Law.

The AHURI Limited Board is responsible for:

- establishing and determining the powers and functions of the committees of the Board, including the Audit, Finance and Risk Management Committee
- determining the strategic direction of the company
- determining policies governing the operations of the company
- ensuring statutory compliance
- ensuring compliance with the terms and conditions of AHURI Limited’s Funding Agreement for the National Housing Research Program
- ensuring compliance with the terms and conditions of the Participants Agreement with AHURI’s university partners
- ensuring sound financial operations and solvency
- approving an annual budget and monitoring financial performance
- identifying significant risks and reviewing how these are managed
- monitoring the adequacy, appropriateness and operation of internal controls
- tracking all major policy issues and quality assurance in respect to research outputs
- ensuring compliance with all matters as prescribed by law, including, but not limited to, occupational health and safety and the environment
- appointing the Executive Director and undertaking their performance reviews
- appointing the Company Secretary.

Board Directors are required to disclose any potential conflict of interest. Where a potential conflict of interest exists, a Director must abstain from voting on the matter and may be required also to abstain from deliberation on the matter.

The following Directors completed their term during 2013–14: Professor Andrew Cheetham (Director—University), Mr Michael Kerry (Director—Independent) and Mr Grahame Searle (Director—State and Territory Governments). AHURI thanks them for their valued contributions.

The Board welcomed Mr Mike Allen PSM (Director—State and Territory Governments) and Professor Jennie Shaw (Director—University) as new Directors during the year.

Mr Mike Allen is Chief Executive of Housing NSW and Professor Jennie Shaw is Executive Dean, Faculty of Humanities and Social Sciences at The University of Adelaide.
Board meetings held during the year:

- 25 September 2013
- 11 December 2013
- 26 March 2014
- 11 June 2014

Audit, Finance and Risk Management Committee

The Board has delegated specific authorities to the Audit, Finance and Risk Management Committee. The Committee acts as an advisory body to the Board ensuring that the principles of good corporate governance are implemented and maintained. The Committee assists the Board in fulfilling its corporate governance responsibilities, and is responsible for overseeing AHURI Limited’s risk management and internal control systems, accounting policies and practices, internal and external audit functions and financial reporting.

Chairperson
Dr Jeffrey Harmer AO

Members
Mr Rodney Fehring
Ms Meredith Sussex AM

Audit, Finance and Risk Management Committee meetings held during the year:

- 28 August 2013
- 6 November 2013
- 5 March 2014
- 7 May 2014
THE YEAR IN REVIEW 2013–14

NATIONAL HOUSING RESEARCH PROGRAM

Research projects and associated activities completed during the year through the National Housing Research Program made a significant contribution to national policy development and practice change.

The National Housing Research Program is managed by AHURI Limited on behalf of the Australian Government and state and territory governments. It is a collective enterprise which receives funding from its government and university partners. Its mandate is to deliver high-quality, policy-relevant research that is purposeful and contributes actively to national housing, homelessness and related urban policy development and practice change.

AHURI was pleased to welcome The University of Sydney and The University of Adelaide to its network of National Housing Research Program partner universities during the year. Their participation, together with our existing university partners, further strengthens AHURI’s ability to draw on the best research expertise available in Australia. The continued support of these universities is appreciated.

AHURI Limited invested $3.1 million on 14 new research projects and associated activities through the 2014 funding round, with an additional 14 research projects completed during the year.

NEW RESEARCH PROJECTS FUNDED THROUGH 2014 FUNDING ROUND

1. Accommodating NDIS: maximising housing choice in a reformed disability sector
2. Australian demographic trends and their implications for housing subsidies
3. House prices, mortgage debt and labour supply: evidence from Australian households
4. Housing affordability, central city economic productivity and the lower income labour market
5. Housing and Indigenous disability: lived experiences of housing and community infrastructure
6. Housing markets, economic productivity, and risk: International evidence and policy implications for Australia
7. Identifying effective arrangements for managing remote Aboriginal tenancies
8. Making connections: housing, productivity and economic development
9. Rooming house futures: governing for growth, fairness and transparency
10. Subsidising the supply of affordable rental housing: an international comparison
11. The inter-relationship between structural factors and individual risk factors in explaining homelessness
12. The opportunity of residential property investment vehicles in enhancing affordable rental housing supply
13. The relationship between intergenerational transfers, housing and economic outcomes
14. The role of private rental support programs in the housing outcomes of vulnerable Australians
AHURI research continues to have an important influence on government policy development and practice change. As an example, findings from the research project *Public housing stock transfers in Australia: past, present and prospective*, led by Professor Hal Pawson from the AHURI Research Centre—The University of New South Wales, highlight the key financial and accounting reforms needed to underpin the transfer of public housing stock to community housing providers in order to leverage private sector institutional investment and maximise access to Commonwealth Rent Assistance. The implication of the research findings for such transfers in coming years is under consideration currently by a number of Australian state and territory governments.

Another example, amongst a number of influential AHURI research reports completed in 2013–14, reveals that the cost of providing specialist homelessness programs is offset in part by savings in non-homelessness services, such as health and justice costs, and supports for governments the program logic and cost-effectiveness of funding prevention and early intervention initiatives. Together with research identifying high levels of intergenerational homelessness, this body of research underpins continued investment by all governments in the National Partnership Agreement on Homelessness.

To further strengthen AHURI’s ability to undertake research that supports policy development, the year also saw AHURI launch its new Policy Development Research Model. This new way of working integrates the traditionally separate processes of evidence gathering and policy development into one set of practices and signals an exciting and substantial refocusing of the National Housing Research Program into the future.

Each year a series of Evidence-Based Policy Inquiries will be conducted and led by an Inquiry Panel comprising senior policy-makers as well as experts from industry and the community sector. This new Policy Development Research model is designed to address deficits in policy development in identified areas and support the advancement of new ideas and knowledge.

The path towards establishing the Policy Development Research Model formally began in June 2013 and progressed quickly through the latter half of that year. In August 2013, AHURI’s Research Centre Directors provided valuable advice about how best to ensure that the new model would retain its academic independence and focus on original research, while also supporting in practical
AHURI’s first Evidence-Based Policy Inquiry is titled *Individualised forms of welfare provision and reform of Australia’s housing assistance system* and is being led by Professor Keith Jacobs from the University of Tasmania.
The inquiry will contribute to policy development through three interrelated research projects:

- a conceptual and policy development framework based on a review of international practice;
- a quantitative modelling of household demand and review of housing assistance provision/innovation; and
- a case study based on the National Disability Insurance Scheme.

In March 2014, a symposium of Chief Executives from federal, state and territory government housing authorities met in consultation with representatives of AHURI Limited to develop the key inquiry questions under the new model to commence in 2014–15. These are:

- Housing needs and direct housing assistance to 2025
- Contemporary housing supply strategy for state housing authorities
- The affordable housing industry and large-scale national stock transfer
- Housing policies, labour force participation and economic growth
- Private rental assistance
- The impact of funding mix in responding to homelessness.

AHURI Limited continued to invest in future research capacity building during the year. Twelve PhD students received AHURI Housing Postgraduate Top-up Scholarships and four early career researchers commenced or continued AHURI Postdoctoral Research Fellowships. We encourage our university partners to include these scholars in their AHURI funded research projects and have seen many go on to lead AHURI projects in their own right.

Finally, AHURI Limited is pleased to congratulate Dr Ilan Wiesel for his Discovery Early Career Researcher Award (DECRA) from the Australian Research Council. Dr Wiesel is a Senior Research Fellow at The University of New South Wales and project leader on three current AHURI research projects (including one associated with the new Policy Development Research Model). DECRA awards aim to provide targeted support and opportunities for advancement for early-career researchers, and to improve research capacity and policy outcomes in national research priority areas.

— John Riley, Branch Manager, Housing and Analysis, Department of Social Services, Australian Government
Professor Keith Jacobs migrated to Australia from the United Kingdom in 2002 on a three-year contract as a Research Fellow with the University of Tasmania—12 years later he is still here and loving it!

Keith has been a prolific contributor to AHURI’s evidence-base on housing, homelessness and urban issues and has co-authored 13 research reports in the AHURI Final Report series. He established the Housing and Community Research Unit at the University of Tasmania and was Inaugural Director from 2002 to 2004. He was Director of the AHURI Research Centre–University of Tasmania from 2010 to 2012, before becoming an ARC Future Fellow.

Keith originally studied philosophy before becoming involved with housing issues. His first job in the field was as a housing officer during the regeneration of a large 1930s public housing estate in Hackney, East London. His role involved working with tenants to increase their participation in the project and being the ‘in between person’ for tenants and the builders.

From there he moved on to become a policy advisor for the London Borough of Newham, and later a lecturer in Housing Studies at the Polytechnic of Central London (now the University of Westminster). He completed a PhD at the University of London in 1997 on the dynamics of local housing policy, based on his experiences at the London Borough of Hackney.

It was while at the University of Westminster that Keith learned of the position at the University of Tasmania, where he spent much of his first three years working as chief investigator on a number of AHURI funded projects. These investigations included: anti-social behaviour on public housing estates, exit strategies for urban regeneration projects, and how people on very low incomes survive on the margins of the private rental sector.

Keith is now taking the lead on AHURI’s new Evidence-Based Policy Inquiry looking at individualised forms of welfare provision and reform of Australia’s housing assistance system, and has put together a team of housing researchers with great skills and expertise in this area. This inquiry, together with a number of additional inquiries to be launched early in 2015, will contribute actively to a range of current and emerging national housing reform priorities for Australian governments. Each will include a panel comprising senior policy-makers and practitioners, as relevant, from the private and public sectors.

‘Getting the team together for our funding bid was exciting’, says Keith. ‘It involved contact with people from various universities and finding who would be the right people to work on the project.’

‘Good research is best able to support policy development when there is effective engagement between the research and policy communities. Effective engagement is at the heart of the policy development research model that AHURI practices, namely: engagement with the nation’s most talented researchers to ensure a diversity of perspectives and national coverage, and engagement with leading policy-makers and practitioners to ensure that research findings are transferred actively into policy development and/or practice change.’

‘I think people are realising that good society needs good government, and that good government needs good governance and evidence. I think AHURI performs a valuable role in making the case for evidence-based research that leads to policies which are successful and which work. It’s about looking at the evidence in a clinical and impartial way and not rushing to judgements.’

Keith is looking forward to working with the inquiry and to contributing his vast knowledge of housing policy and research to the evolution of the new AHURI Policy Development Research Model.
CELEBRATING THE NATIONAL HOUSING CONFERENCE

One of the highlights of the AHURI year was undoubtedly the National Housing Conference.

Convened by AHURI in partnership with the South Australian Department for Communities and Social Inclusion (through Housing SA), this important event was held at the Adelaide Convention Centre on the banks of the beautiful River Torrens from 30 October–1 November 2013. The conference attracted over 800 people concerned with the future delivery of affordable housing in Australia.

The conference, and its program theme A new way home, was very timely. It provided an opportunity to take stock of the circumstances of Australian housing at a critical juncture marked by a change in government federally, the review of the National Affordable Housing Agreement, a new National Partnership Agreement on Homelessness and National Disability Insurance Scheme and the launch of a National Regulatory Framework for the not-for-profit sector.

To tackle these issues, the conference was designed around six program streams:

1. Disability care and housing provision
2. The roles of government and the not-for-profit sector in housing supply
3. Economic development and Indigenous communities
4. Homelessness prevention through mainstream services
5. Urban renewal and the supply of affordable housing
6. Housing in the economy.

The program provided for a diversity of session styles and numerous opportunities for delegate participation. Included were panel discussions, roundtables and workshops, site tours, leisurely lunch breaks for informal networking and a breakfast event sponsored by Renewal SA.

Special sessions in the conference Think Tank provided an opportunity for delegates to engage in informal conversations and to ‘meet the speakers’.

An innovative new addition to the program was the conference app, sponsored by HomeStart Finance. The app was available as a download and enabled participants to access the conference program and speaker biographies on smart phones and tablets and to direct questions to presenters via a facilitator. Eighty-nine per cent of respondents to the post-conference survey noted that the app added positively to their experience of the conference.

The conference artist-in-residence, Adelaide icon Jungle Phillips, and The Big Issue Street Soccer Tournament, sponsored by Common Ground, were also big hits with delegates. The soccer tournament saw participants form teams of four to eight, put on their runners and boot their way into conference history—not FIFA-style stardom, perhaps, but a fun and informal way to mingle and meet with other delegates.

We were delighted that Mr Mark Johnston and Mr David Cowans accepted our invitation to give the international keynote address on days 1 and 2 respectively. Mark Johnston is Acting Assistant Secretary for the Office of Community Planning and Development, Department of Housing and Urban Development in the Obama administration in the United States. He detailed various approaches to tackling homelessness in the United States, and was also an active participant in a number of other conference sessions, including a special ‘meet the speaker’ session in the Think Tank.

Left Artist in residence, Jungle Phillips, discussing his bright, colourful and optimistic paintings at the National Housing Conference 2013
CELEBRATING THE National Housing Conference 2013

806 DELEGATES

28 PROGRAM SESSIONS

128 PRESENTERS & FACILITATORS

6 PROGRAM STREAMS

350 DELEGATES LOGGED IN TO NEWLY LAUNCHED CONFERENCE APP WITH 27 LIVE POLL QUESTIONS TAKING PLACE

Adelaide Convention Centre on the banks of the River Torrens, home to the National Housing Conference 2013
4000+ CUPS OF COFFEE SERVED

53% of delegates this was their first national housing conference.

Best thing about the conference?

“Having a range of experts, practitioners and international speakers in one place.”

“Gathering ideas across a range of policy areas.”

“Discussing the current issues with interstate colleagues and trying to find common solutions/remedies.”

“Time to think, to learn, to be motivated.”

WHERE DID CONFERENCE DELEGATES COME FROM?

1 Federal government 5%
2 State/territory government 21%
3 Local government 5%
4 Not-for-profit 53%
5 Private 8%
6 Research/academic 6%
7 Other 2%
WHAT WAS THE PRIMARY ROLE OF CONFERENCE DELEGATES?

1. Policy-maker 21%
2. Practitioner or housing allied service provider 35%
3. Researcher/academic 9%
4. Private sector employee 3%
5. Planner 5%
6. Other 27%

93% OF DELEGATES THOUGHT THE CONFERENCE THEME OF A NEW WAY HOME ADDRESSED THE CURRENT MAJOR ISSUES ABOUT HOUSING RESEARCH, POLICY AND PRACTICE

70% SAID THEY’D LIKE TO ATTEND THE NEXT NATIONAL HOUSING CONFERENCE

GREAT TO HEAR WHAT’S BEING DONE ELSEWHERE IN THE WORLD. WE TEND TO GET CAUGHT UP IN OUR LITTLE BUBBLE HERE.

WIDE RANGING TOPICS ADDRESSED WITH A GREAT DEAL OF EVIDENCE-BASED DETAIL.

QUOTES FROM CONFERENCE SURVEY RESPONDENTS
David Cowans is Group Chief Executive of Places for People, one of the largest property management and development companies in the United Kingdom (UK). David has led the transformation of Places for People from a traditional housing association into a diverse business that owns or manages 143,000 homes across the UK. He delivered an engaging presentation that provided valuable insights into the UK housing experience. He described how his organisation provides a range of services such as financial services; leisure facilities; care and support services; and options to enable people to access a home whether through outright sale, affordable rent, shared ownership or market rent. The presentation provided some excellent food for thought for Australia’s community housing sector.

Key speakers from Australia included the Federal Minister for Social Services, the Hon Kevin Andrews MP, who honoured the forum by giving the closing conference address and his first address to the sector as Minister, and the Premier of South Australia, the Hon Jay Weatherill MP, who unveiled a new five-year strategy to deliver more affordable homes.

Presentations of AHURI research included new work on public housing transfers by Professor Hal Pawson (AHURI Research Centre–The University of New South Wales), institutional investment for financing affordable rental housing by Associate Professor Vivienne Milligan (AHURI Research Centre–The University of New South Wales), and housing for remote Indigenous communities by Professor Paul Memmott (AHURI Research Centre–The University of Queensland). The community, not-for-profit and philanthropic sectors were also well represented with presentations by Anglicare, Sacred Heart Mission, Comcare Housing Services New Zealand and The Wyatt Trust, among others.

A stirring traditional dance performance by Jack Buckskin and his Kuma Karro Dance Group introduced the closing plenary session for the conference and the handing on of the conference ‘baton’ to the hosts of the next National Housing Conference (Perth, 28–30 October 2015).

With its ideas, vitality and reach, the National Housing Conference has the power to effect significant change in the way in which policy-makers and practitioners approach housing and homelessness in Australia, especially when delegates carry their enthusiasm with them into the future.

AHURI would like to thank all delegates, invited speakers, sponsors, exhibitors, guests and support staff who collectively ensured the success of the 2013 conference.
AHURI RESEARCH CENTRE ACTIVITIES

AHURI was pleased to welcome The University of Adelaide and The University of Sydney to our network of university partners during the year. They joined Curtin University, RMIT University, Swinburne University of Technology, The University of New South Wales, The University of Western Australia, University of Tasmania and University of Western Sydney.

Monash University and The University of Queensland withdrew from the network on 20 November 2013 and 8 January 2014 respectively.

AHURI RESEARCH CENTRE—CURTIN UNIVERSITY

Director, Associate Professor Steven Rowley

Research projects

- Housing equity withdrawal: uses and risks of alternative options for older Australians
- The financing of residential development in Australia
- Subsidising the supply of affordable rental housing: an international comparison

Postgraduate Scholars

COLIN BEATTIE ‘Decarbonising’ urban development

CHRISTINE EON Low cost low carbon housing: what makes the most difference?

JEMMA GREEN What are the challenges and synergies to delivering low cost and low carbon housing in Perth and how can this be mainstreamed?

SAMANTHA HALL Greening the built environment: design and performance assessment for green buildings

AHURI RESEARCH CENTRE—MONASH UNIVERSITY

Director, Professor Shane Murray

Research projects

- Processes for developing affordable and sustainable medium-density housing models for greyfield precincts

Postgraduate Scholar

LUC BORROWMAN Housing affordability using the residual method in the Australian context

AHURI RESEARCH CENTRE—RMIT UNIVERSITY

Director, Professor Robin Goodman

Research projects

- Evaluating housing and health outcomes at Lakewood
- Structural drivers of homelessness 2001–11
- The edges of home ownership
- The housing security consequences of underemployment
- Wellbeing outcomes of low-income renters: a multilevel analysis of area effects
- Homelessness: re-shaping the policy agenda?
- Marginal rental housing and marginal renters: a typology for policy
- Enhancing affordable housing investment via a social housing guarantee
- Housing affordability dynamics in Australia 2001–11
- Rooming house futures: governing for growth, fairness and transparency
- Making connections: housing, productivity and economic development
- Australian demographic trends and their implications for housing subsidies
- The inter-relationship between structural factors and individual risk factors in explaining homelessness

Postgraduate Scholars

NAOMI BAILEY Breaking the cycle: the role of housing and support in resolving chronic homelessness

KRISTEN BELL Accessibility measures in planning practice

SIMON COLMAN Energy efficient urban forms: exploring the relationship between energy use and the spatial characteristics of cities

CAEL LESKOVEC Strategic spatial planning in the context of environmental uncertainty: a comparative study of Melbourne and Milan and its implications for Australian planning

BRONWYN MEYRICK Housing affordability versus environmental sustainability: what’s the right thing to do?

Postdoctoral Research Fellow Dr Sharon Parkinson
AHURI RESEARCH CENTRE—SWINBURNE UNIVERSITY OF TECHNOLOGY

Director, Dr Wendy Stone
Deputy Director, Dr Angela Spinney

Research projects

- Changes in the private rental system and the effects of long-term private rental
- Changing spatial distribution of lower income housing: understanding and responding to transport disadvantage
- Tall tales and true: housing stories from ABS data
- Changes in the supply/demand for low-rent housing in the Australian private rental market, 2006-11
- Sustaining private rental tenancies: targeted tenant support across life events and housing transitions
- Housing assistance demand, dynamics and provision in Australia: a household-based policy analysis

Postgraduate Scholars

MANDY BRENT-HOUGHTON The invisible descent into poverty: older, single women in Australia

SARAH GREENLEES Spatial disadvantage over time: are areas locked into spatial disadvantage?

SHAE HUNTER How do structures and practices in the Australian private rental sector contribute to the livability and environmental performance of properties?

MARK SINGER Resilience in a social housing system

VIVIEN STREETER Retrospective longitudinal study of housing and urban regeneration and social inclusion outcomes of the redevelopment of Bowden Brompton

RICHARD WILLIAMS A study of front-line workers and public housing tenants implementing social policies together

Postdoctoral Research Fellow Dr Lucy Groenhart

AHURI RESEARCH CENTRE—THE UNIVERSITY OF ADELAIDE

Director, Dr Emma Baker

Research projects

- Housing and Indigenous disability: lived experiences of housing and community infrastructure
- The role of private rental support programs in the housing outcomes of vulnerable Australians

Postgraduate Scholars

ANNETTE BARDLEY Demographic change, bushfire risk and biodiversity conservation: conflicting policy goals in peri-urban regions within Mediterranean Australia and France

RACHEL BILLS Cool or cook: thermal comfort, affordability and health in housing for ageing Australians

JASMINE PALMER Policy, planning and design in Australian higher-density urban futures with particular reference to collaborative spaces, urban regeneration and spatial equality

“I STRONGLY VALUE AND SUPPORT THE LONG-STANDING CONTRIBUTION AHURI HAS MADE TO THE NATIONAL HOUSING POLICY AGENDA. THE NATIONAL HOUSING RESEARCH PROGRAM HAS PROVIDED ALL JURISDICTIONS WITH INVALUABLE INSIGHTS AND ADVICE ON HOW WE CAN BEST PLAN AND DELIVER HOUSING PRODUCTS AND SERVICES TO THOSE IN HOUSING NEED. THIS SUPPORT AND EVIDENCE-BASE WILL BECOME EVEN MORE CRITICAL AS THE SOCIAL AND AFFORDABLE HOUSING SECTORS MOVE AHEAD INTO A FUTURE FACING POTENTIALLY SIGNIFICANT REFORM AT A NATIONAL LEVEL.”

— Mr Mike Allen PSM, Chief Executive, Housing NSW, NSW Government
THE YEAR IN REVIEW 2013–14 continued

AHURI RESEARCH CENTRE—THE UNIVERSITY OF NEW SOUTH WALES

Director, Professor Hal Pawson

Research projects

- Addressing spatial concentrations of social disadvantage
- Downsizing amongst older Australians
- Public housing stock transfers in Australia: past, present and prospective
- Understanding and addressing local opposition to affordable housing projects
- Understanding decision making in the not-for-profit housing sector: longitudinal and comparative components
- Cost effectiveness and tenant outcomes in social housing
- Social housing exits: analysing incidence, motivations and consequences
- Housing affordability, central city economic productivity and the lower income labour market
- Accommodating NDIS: maximising housing choice in a reformed disability sector
- NDIS, housing assistance and choice and control for people with disability

Postgraduate Scholars

PHILIPPA CARNEMOLLA Enabling built environments: home modifications and waged care substitution
ANDREW TICE The role of lower value housing markets in the post-industrial city
ELIZABETH WHITTAKER The association between homelessness and substance use in two Housing First programs in Sydney

AHURI RESEARCH CENTRE—THE UNIVERSITY OF QUEENSLAND

Acting Director, Dr Cameron Parsell

Research projects

- Aboriginal lifeworlds, conditionality and housing outcomes
- Preventing first time homelessness amongst older Australians
- An evaluation of the nature and effectiveness of supportive housing models

Postgraduate Scholars

JULIE CONWAY Addressing concentrations of social disadvantage in south-east Queensland
MITHILA KARMAKER Housing pathways of Bangladeshi new immigrants to Australia: experiences and barriers
MELANIE SPALLEK Interrelationships between housing transitions, fertility and levels of wellbeing

AHURI RESEARCH CENTRE—THE UNIVERSITY OF SYDNEY

Director, Associate Professor Nicole Gurran

Research projects

- The relationship between intergenerational transfers, housing and economic outcomes
- Housing markets, economic productivity, and risk: international evidence and policy implications for Australia
- House prices, mortgage debt and labour supply: evidence from Australian households

Postgraduate Scholars

MIKE HARRIS Authenticity in the competitive city
MARTIN NICHOLS Infrastructure costs associated with forms of urban development (commenced at University of Western Sydney; continuing at The University of Sydney)
AHURI RESEARCH CENTRE—THE UNIVERSITY OF WESTERN AUSTRALIA

Director, Winthrop Professor Paul Flatau

Research projects
- Refugees, housing and social inclusion in Australia
- The cost of homelessness and the net benefit of homelessness programs: a national study
- The cost effectiveness of sustaining tenancies of formerly homeless clients with high needs

Postgraduate Scholars
FRANCESCA PERUGIA Design matters. Targeting appropriate design in affordable housing for culturally and linguistically diverse migrant groups

AHURI RESEARCH CENTRE—UNIVERSITY OF TASMANIA

Director, Associate Professor Daphne Habibis

Research projects
- Future housing and support needs of people with dementia
- New and emerging models of tenancy management in remote Aboriginal communities (Investigative Panel)
- Identifying effective arrangements for managing remote Aboriginal tenancies
- Individualised forms of welfare provision and reform of Australia’s housing assistance system
- An individualised welfare approach to housing assistance: conceptual foundations and international experience

Postgraduate Scholars
ERIKA ALTMAN How do effective sourcing strategies relate to organisational capacity and governance?
KATHLEEN FLANAGAN New public management and government services provision
TAMLIN GORTER How social theory has informed the development of housing studies, and the usefulness of this contribution for framing contemporary housing problems
FIONA PROUDFOOT The experiences of social housing practitioners providing tenancy management services to Aboriginal tenants
GINA ZAPPIA Housing in the private rental sector: a site for investment or a place to live? Investigating the interplay between landlords, tenants, and the structures that inform the experience of secure occupancy

Postdoctoral Research Fellow Dr Felicity Picken

AHURI RESEARCH CENTRE—UNIVERSITY OF WESTERN SYDNEY

Director, Associate Professor Michael Darcy

Research projects
- Community Land Trusts and Indigenous communities: from strategies to outcomes
- The opportunity of residential property investment vehicles in enhancing affordable rental housing supply

Postgraduate Scholars
GORDON BIJEN Housing estate of mind: exploring the impact of public housing renewal upon community life
TAYANNAH CALDARELLA Planning for sea level rise: the socio-legal value of land and development
NICOLE MOORE The engagement of Indigenous epistemology and institutions in policy making: a case study of Aboriginal housing policy in NSW and the implications for an Aboriginal housing research agenda

Postdoctoral Research Fellow Dr Dallas Roger
STAFF PROFILE

DR MICHAEL FOTHERINGHAM

Deputy Executive Director and Head of Research Services Group

When Dr Michael Fotheringham first saw AHURI’s advertisement for a new Deputy Executive Director, he was immediately excited.

“When I saw this role it was bang on for the things I’m really interested in, which is the connection between research and policy—having research that is relevant to policy and that is going to be used by the policy community. For me the big thing about AHURI is its research and policy engagement. The shift from “policy-relevant” to “policy-development” research is absolutely on song with me. When I read that in the application for this position I thought, perfect! AHURI is, in my view, the best model in this country for the policy/research nexus.”

After completing his PhD in Health Psychology at The University of Adelaide, Michael worked as a public health researcher then policy specialist and executive in health and human services. In 2007 he joined Arthritis Victoria as General Manager – Strategy, accepting a position as Director of Research at Baptcare in 2011—the first dedicated research and policy leadership role in the organisation’s history.

At Baptcare, Michael focused on enhancing programs delivered in areas such as affordable housing and aged care and the organisation’s position on asylum seekers, disability care provision and place management through utilising the latest research findings in program evaluations. It was here, in particular, that he discovered the strengths and depth of AHURI research.

“I set up a research library at Baptcare and, as a key part of that, had two long shelves full of AHURI research reports. I used them extensively in developing and writing strategic planning and board documents, submissions to government and in social policy positioning papers.”

Michael has significant experience as a plenary speaker at international and national conferences and as a speaker for lay audiences and the media. He is a highly experienced facilitator and communicator and helped establish and write the content for the Victorian Government’s very successful Better Health Channel website.

He has held executive roles for the Australasian Society of Behavioural Health and Medicine (Membership Secretary, Treasurer and then President), represented the organisation in sector-wide advisory committees and partnerships and has participated in Ministerial Advisory Committees. Indeed, much of Michael’s career has focused on roles that have strong policy development components, including direct responsibility for formulating evidence-based policy and advocating for policy change.

With hands-on experience of the interplay and tension between research and policy development, Michael brings a wide range of skills to his new position as Deputy Executive Director with AHURI.

“I bring to AHURI a blend of different things. I have some appreciation of housing research but also the context in which it sits, such as the links between housing and health, welfare and wellbeing. I am excited at the prospect of working with such an experienced research team and staff at AHURI and the opportunity to contribute both to the organisation’s future and to the research and policy outcomes in this important area.”
INDIGENOUS HOUSING AND HOMELESSNESS POLICY, PRACTICE AND RESEARCH NETWORK

In 2013–14, the AHURI Indigenous Housing and Homelessness Policy, Practice and Research Network (the Network) brought together over 175 representatives of organisations and governments across Australia to provide an opportunity for an evidence-supported dialogue on Indigenous housing and homelessness practice issues.

A key aim was to create opportunities for open discussion around critical local issues for agencies engaged in the provision of housing and homelessness services to Indigenous communities, and to identify gaps in the research evidence, share successful policy and practice experiences and improve the transfer of research into policy.

The active participation of CEOs, Board members, senior managers and practitioners in meetings of the Network provided a sound platform for the transfer of AHURI research evidence into policy and practice contexts.

Network meetings were held in four locations during the year: Darwin (Northern Territory), Adelaide (South Australia), and South Hedland and Karratha (the Pilbara, Western Australia). Participants at each were provided with AHURI information sheets summarising key research findings on a range of issues specific to Indigenous Australians including: overcrowding, homelessness, insecure tenancies, sustaining tenancies, Community Land Trusts and housing in resource boom towns.

Participants at the Darwin meeting identified the shortage of affordable private rental housing and crowding as major concerns for Indigenous people. These were linked to a constrained private rental market and mobility, including urban drift and movement between communities.

Participants at the Adelaide meeting similarly identified population mobility, access to social or private rental housing and transitional housing arrangements as major concerns with the discussion focusing on appropriate policy and service responses.

Again, participants at the meetings in the Pilbara identified access to affordable private rental housing, population mobility and the availability and sustainability of social rental housing as key concerns for Indigenous people in their region.

Reports from each of these meetings of the Indigenous Housing and Homelessness Policy, Practice and Research Network, together with the information sheets, have been uploaded to the AHURI website.
INFORMING POLICY DEVELOPMENT

Research funded through AHURI on housing, homelessness and related urban issues contributes actively to national policy development.

We understand the importance of effective dissemination of our research findings, including robust engagement with Australia’s housing, homelessness and related urban policy and practice communities.

Once research is complete, we ensure findings are disseminated actively through a variety of mechanisms, including our peer reviewed research report series, events and conferences program, website, and our series of Evidence Reviews.

We utilise a range of online and digital strategies including social media, our weekly e-update and fortnightly Evidence Reviews to effectively engage our audience and to ensure that the findings of our research are accessible to a range of communities and stakeholders.

Each year we publish a range of research reports and research and policy bulletins based on our research, all of which are freely available for viewing or download via the AHURI website.

During the year, we published 19 peer reviewed research reports and 11 Research & Policy Bulletins. The latter provide a summary of the key findings and policy implications of select AHURI research reports and are a key resource for policy-makers, practitioners and generalists alike.

A highlight of our communication activities during the year was our convening of, in partnership with Housing SA, the National Housing Conference 2013. This significant three-day event held in Adelaide from 30 October–1 November attracted over 800 people from all sectors of the affordable housing industry to hear from 128 presenters and facilitators in 28 program sessions. We look forward to building on its success with our hosting of the next National Housing Conference in partnership with the Western Australia Department of Housing in Perth in October 2015.

Our capacity to engage directly with policy and practice communities across Australia is an important aspect of our work. In the course of the year we convened six AHURI events, all of which were designed to address a key policy or practice issue. Such events are intended to build enhanced knowledge and understanding of the AHURI evidence-base and to draw out the implications of our research to inform policy development and practice change.

Of respondents to our feedback surveys at these events: 39 per cent were from federal, state or local government; 36 per cent from the not-for-profit sector; and 9 per cent from the for-profit sector. Their feedback enables us to target future events more effectively.

We also received some excellent supportive feedback, with 95 per cent of respondents stating that the seminar they attended was ‘Very’ or ‘Somewhat’ useful—a great endorsement.

‘It was well structured, well-argued and well presented.’

‘It was very informative. I liked it because it covered a lot of ground yet remained succinct.’

‘Really liked the format—packed a lot into half a day—made use of an international speaker but wrapped local context around it to make it very relevant.’

‘Excellent speakers and presentations. Good panel discussion and good summing up.’

Audio and video recordings from these events are made freely available for download from the AHURI website and are an excellent resource for those who attend or are unable to do so. By 30 June 2014, a total of 576 videos and 1577 audio files had been downloaded from the events held during the year.

Social media has continued to be an essential medium for disseminating AHURI research. In July 2013 AHURI had 724 followers on Twitter; by 30 June 2014 this number had increased to 1063 followers, with tweets sent by or mentioning AHURI reaching 32 312 Twitter followers in that month alone.
AHURI EVENTS IN 2013–14

<table>
<thead>
<tr>
<th>DATE</th>
<th>TITLE</th>
<th>LOCATION</th>
</tr>
</thead>
<tbody>
<tr>
<td>30 July 2013</td>
<td>The changing face of private renting and its implications for policy</td>
<td>Melbourne</td>
</tr>
<tr>
<td>14 August 2013</td>
<td>Building resilient housing markets—home ownership and affordable</td>
<td>Perth</td>
</tr>
<tr>
<td></td>
<td>rental supply</td>
<td></td>
</tr>
<tr>
<td>14 November 2013</td>
<td>New homelessness research</td>
<td>Sydney</td>
</tr>
<tr>
<td>5 December 2013</td>
<td>The management of Indigenous housing for sustainable housing</td>
<td>Canberra</td>
</tr>
<tr>
<td></td>
<td>outcomes</td>
<td></td>
</tr>
<tr>
<td>15 April 2014</td>
<td>Private sector finance: increasing the options for affordable</td>
<td>Melbourne</td>
</tr>
<tr>
<td></td>
<td>rental housing</td>
<td></td>
</tr>
<tr>
<td>13 May 2014</td>
<td>The community housing industry: maximising opportunities</td>
<td>Sydney</td>
</tr>
</tbody>
</table>

“I'M AN EXPERT IN HOUSING POLICY BUT NOT IN FINANCIAL PRODUCTS, SO THIS SUMMARY OF TERMS HAS FILLED IN THE GAPS IN MY UNDERSTANDING OF HOW THE BOND MARKET WORKS.”

— Survey respondent, Bonds for affordable housing explained
(Evidence Review 056, published 4 June 2014)
AHURI’s Evidence Reviews provided a further avenue of dissemination for AHURI research in 2013–14 with 34 editions published during the year. These short articles, written in plain English, link AHURI research findings to contemporary debates, media discussions and community concerns. Each edition of Evidence Review draws together relevant findings of AHURI research projects around a central issue to assist the policy and practice communities, and the interested public, to understand what evidence is available on a given topic and what it means.

The response to Evidence Review has been excellent, with articles generating stories in the mainstream media, being referenced by legislators and being used by researchers elsewhere. Positive responses from readers include:

‘succinct and pertinent’

‘It was very useful to have all the statistics and key figures available in one document for comparison and analysis’

‘quick and easy summary of issues’

‘it was considered, thorough and clear and indicated areas of concern’

AHURI research into housing, homelessness and related urban issues continues to generate much interest in the media. In 2013–14, AHURI research generated collectively 115 newspaper articles and television and radio segments. With syndication, this translated to 298 media stories aired or published across Australia in national, state or regional print or digital media including The Australian, The Australian Financial Review, The World Today and ABC Radio National.

AHURI has continued to provide a strategic and cost-effective investment in high-quality, policy-relevant research for governments and key stakeholders. Our effective engagement of the policy, practice and research communities through our online and digital publishing activities and targeted events has ensured that our research is accessible and disseminated to the broadest possible audience. The evolution of AHURI’s research program and adoption of a new Policy Development Research Model encapsulating evidence gathering and policy development will ensure that AHURI remains responsive to communities, organisations and governments into the future and sits at the forefront of excellence in evidence-based housing, homelessness and related urban research.

### TOP 10 RESEARCH PROJECT PAGE VIEWS FROM THE AHURI WEBSITE, 2013–14

<table>
<thead>
<tr>
<th>CODE</th>
<th>TITLE</th>
<th>YEAR FUNDED</th>
</tr>
</thead>
<tbody>
<tr>
<td>53019</td>
<td>Enhancing affordable housing investment via a social housing guarantee</td>
<td>2013</td>
</tr>
<tr>
<td>70687</td>
<td>Downsizing amongst older Australians</td>
<td>2011</td>
</tr>
<tr>
<td>82014</td>
<td>The cost of homelessness and the net cost of homelessness programs: a national study</td>
<td>2012</td>
</tr>
<tr>
<td>71008</td>
<td>Public housing stock transfers in Australia: past, present and prospective</td>
<td>2012</td>
</tr>
<tr>
<td>50602</td>
<td>Homelessness prevention for women and children who have experienced domestic and family violence: innovations in policy and practice</td>
<td>2010</td>
</tr>
<tr>
<td>40561</td>
<td>What future for Australian public housing? A critical analysis</td>
<td>2009</td>
</tr>
<tr>
<td>40561</td>
<td>Affordable housing, urban renewal and planning: emerging practice in NSW, SA and Qld</td>
<td>2011</td>
</tr>
<tr>
<td>71007</td>
<td>Understanding and addressing local opposition to affordable housing projects</td>
<td>2012</td>
</tr>
<tr>
<td>50683</td>
<td>Changes in the private rental system and the effects of long-term private rental</td>
<td>2011</td>
</tr>
<tr>
<td>21005</td>
<td>Preventing first time homelessness amongst older Australians</td>
<td>2012</td>
</tr>
</tbody>
</table>

This ranking is based on views of project pages to 30 June 2014.
AHURI’s research consultancy team has established a reputation as leaders in high quality research synthesis and knowledge transfer to stimulate fresh thinking around key policy issues. We provide direct and practical information for use in shaping policy in a constantly changing environment.

During the year, the research consultancy team provided a number of custom-designed research services to a range of external clients from the not-for-profit, private and government sectors. These clients included Housing NSW, Hope Street Youth and Family Services, National Centre of Excellence to Reduce Violence Against Women and their Children, WA Department of Housing, VicHealth, Department of Human Services Victoria and the NSW Mental Health Commission. Services included research synthesis, program evaluations, evidence-informed workshop and facilitation services, and evidence-informed policy solutions.

In the provision of these services, our research consultancy team drew on the expertise of AHURI’s network of university partners.

<table>
<thead>
<tr>
<th>AHURI’S RESEARCH CONSULTANCY SERVICES</th>
</tr>
</thead>
<tbody>
<tr>
<td>Research synthesis</td>
</tr>
<tr>
<td>We identified, analysed, evaluated and summarised the evidence-base on a given issue for clients in an accessible, individualised report.</td>
</tr>
<tr>
<td>Workshop and facilitation services</td>
</tr>
<tr>
<td>We worked with clients to turn research synthesis evidence into workable policy solutions, and engaged stakeholders in a candid and robust reflection on the findings and their implications for policy and practice.</td>
</tr>
<tr>
<td>Program evaluations</td>
</tr>
<tr>
<td>We assessed the outcomes and effectiveness of interventions at the project or program level for governments, organisations and agencies and linked these to national and international research evidence.</td>
</tr>
<tr>
<td>Evidence-informed policy solutions</td>
</tr>
<tr>
<td>We analysed national and international evidence to inform and assist policy development for government, non-government and industry clients.</td>
</tr>
</tbody>
</table>

Left Delegates enjoy participating in a special breakfast event – Affordability through good design – sponsored by Renewal SA during the National Housing Conference 2013
### SUMMARY OF REVENUE AND EXPENDITURE

<table>
<thead>
<tr>
<th></th>
<th>2014 ($)</th>
<th>2013 ($)</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Revenue</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>National Housing Research Program</td>
<td>3,247,296</td>
<td>3,183,624</td>
</tr>
<tr>
<td>Participants fee</td>
<td>1,069,031</td>
<td>582,203</td>
</tr>
<tr>
<td>Dissemination recoveries</td>
<td>630,175</td>
<td>182,500</td>
</tr>
<tr>
<td>National Housing Conference</td>
<td>963,150</td>
<td>–</td>
</tr>
<tr>
<td>Other research services</td>
<td>672,995</td>
<td>970,147</td>
</tr>
<tr>
<td>Interest from banks</td>
<td>294,887</td>
<td>376,883</td>
</tr>
<tr>
<td>Other</td>
<td>192,208</td>
<td>1,094</td>
</tr>
<tr>
<td><strong>Total revenue</strong></td>
<td>7,069,742</td>
<td>5,296,451</td>
</tr>
<tr>
<td><strong>Expenditure</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Amounts paid or payable to AHURI University Research Centres</td>
<td>3,121,968</td>
<td>3,497,039</td>
</tr>
<tr>
<td>Dissemination and research management</td>
<td>829,382</td>
<td>963,980</td>
</tr>
<tr>
<td>National Housing Conference</td>
<td>817,029</td>
<td>–</td>
</tr>
<tr>
<td>Other research services</td>
<td>607,073</td>
<td>426,446</td>
</tr>
<tr>
<td>Administrative and corporate governance</td>
<td>1,015,791</td>
<td>1,239,195</td>
</tr>
<tr>
<td><strong>Total expenditure</strong></td>
<td>6,391,243</td>
<td>6,126,660</td>
</tr>
<tr>
<td><strong>Net operating surplus (deficit)</strong></td>
<td>$678,499</td>
<td>(830,209)</td>
</tr>
</tbody>
</table>

#### 2013–14 AHURI REVENUE (%)

- National Housing Research Program: 46%
- Participants fee: 15%
- Dissemination recoveries: 9%
- National Housing Conference: 14%
- Other research services: 9%
- Interest from banks: 4%
- Other: 3%

#### 2013–14 AHURI EXPENDITURE (%)

- Amounts paid or payable to AHURI University Research Centres: 49%
- Dissemination and research management: 13%
- National Housing Conference: 13%
- Other research services: 9%
- Administrative and corporate governance: 16%
## STAFF LIST AT 30 JUNE 2014

<table>
<thead>
<tr>
<th>Name</th>
<th>Position</th>
</tr>
</thead>
<tbody>
<tr>
<td>Dr Anne Badenhorst</td>
<td>Housing Research Director</td>
</tr>
<tr>
<td>Dr Nicola Brackertz</td>
<td>Senior Analyst</td>
</tr>
<tr>
<td>Ms Suzie Chan</td>
<td>Conference and Events Coordinator</td>
</tr>
<tr>
<td>Ms Emma Clark</td>
<td>Communications and Events Manager</td>
</tr>
<tr>
<td>Mr Peter Cocks</td>
<td>Business Manager and Head of Corporate Services</td>
</tr>
<tr>
<td>Mr Damien Coup</td>
<td>Digital Communications Coordinator</td>
</tr>
<tr>
<td>Mr Jim Davison</td>
<td>Assistant Director, Research</td>
</tr>
<tr>
<td>Ms Kerry Fewings</td>
<td>Administrative Officer</td>
</tr>
<tr>
<td>Dr Michael Fotheringham</td>
<td>Deputy Executive Director and Head of Research Services Group</td>
</tr>
<tr>
<td>Ms Tamlin Gorter</td>
<td>Research Manager</td>
</tr>
<tr>
<td>Ms Karen Ho</td>
<td>Finance Assistant</td>
</tr>
<tr>
<td>Ms Juan Li</td>
<td>Research Communications Coordinator</td>
</tr>
<tr>
<td>Mr Matthew Lovering</td>
<td>Writer/Analyst</td>
</tr>
<tr>
<td>Ms Jess Pomeroy</td>
<td>Research Administrator</td>
</tr>
<tr>
<td>Mr Michael Richardson</td>
<td>Indigenous Network Coordinator</td>
</tr>
<tr>
<td>Mr Mark Scillio</td>
<td>Research Analyst</td>
</tr>
<tr>
<td>Ms Caroline Thompson</td>
<td>Communications Director</td>
</tr>
<tr>
<td>Dr Ian Winter</td>
<td>Executive Director</td>
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</tbody>
</table>