



AUSTRALIAN HOUSING AND URBAN RESEARCH INSTITUTE

# Strategic Plan 2022-2027

## Message from the Managing Director and Chair

‘The Institute works with a diverse range of stakeholders—our Strategic Plan incorporates strategies and objectives that reflect the diversity of needs of our partners.’



**Dr Michael Fotheringham**  
Managing Director



**Jennifer Cunich**  
Chair

**It is our pleasure to present the Strategic Plan 2022-2027 for the Australian Housing and Urban Research Institute.**

Our new Strategic Plan has been developed in a context of considerable uncertainty and change. Current economic, social and environmental challenges highlight the importance of safe and secure housing, supportive and connected communities, and well-planned urban and regional environments. These challenges also sharpen the need for reliable, rigorous and independent evidence to inform decision making by governments and industry.

In this context, the role of AHURI is crucial, as the only organisation in Australia dedicated exclusively to housing, homelessness, cities and related urban research.

The Institute works with a diverse range of stakeholders—our Strategic Plan incorporates strategies and objectives that reflect the diversity of needs of our partners. The plan has been developed collaboratively with staff and representatives of Australian government, state and territory governments, universities, community services and private sectors.

Through this process we have confirmed the Institute's vision and mission, which will determine what we are working to achieve and how we will work to achieve it. This plan sets out our direction for the next five years. Our annual operational plans will be developed to advance our strategic goals and deliver on our mission.

This strategic plan is a living document that we will review regularly, with our partners, to ensure we continue to extend our impact and position ourselves for future challenges.

An aerial photograph of a city, likely Sydney, Australia, showing a dense urban landscape with numerous buildings, green spaces, and a body of water in the foreground. A large red rectangular overlay box is positioned on the left side of the image, containing white text. The text is organized into sections with bold headings and descriptive paragraphs.

## About this Plan

The Strategic Plan 2022-2027 is a key component of the governance framework for AHURI. It has been prepared under the guidance of AHURI's Board and executive, in consultation with our government and university partners.

The Strategic Plan will be delivered through the operational mechanisms of annual operational plans, budgets, and risk management plans, and will be reviewed regularly. AHURI continues to develop and maintain governance structures that enable it to deliver on its strategic intent.

## WHO WE ARE

AHURI is the independent national research Institute dedicated to housing, homelessness, cities and related urban research.

With our national network of university research partners, we undertake research on key policy and practice issues. With our government partners – the Australian Government and all state and territory governments – we inform policy and practice in a range of sectors, and stimulate evidence-informed discussion in the Australian community.

## OUR VISION

Better outcomes for housing and communities through credible and independent evidence.

## OUR MISSION

Working collaboratively to inform and impact better policy and practice in housing, homelessness, and urban issues.

# OUR VALUES

The core values that guide this Strategic Plan, define the organisation's culture, and underpin the organisation's performance:

**Quality.** We strive for excellence and rigour.

**Nonpartisan.** Our approach is impartial and transparent.

**Integrity.** Our research is reliable and is conducted independently.

**Relevance.** We focus on the needs of Australia's housing and urban policy and practice communities.

**Collaboration.** We work with diverse partners to provide relevant services cost-effectively.

**Innovation.** We encourage fresh thinking and informed debate.

**Accountability.** Our governance framework is based on transparency and performance.



# WHAT WE DO

AHURI delivers four key programs, that build on our world-leading evidence-base, to proactively address new challenges. The policy and practice environment is increasingly dynamic, with emerging stakeholders, issues, and connections. AHURI seeks to adapt and anticipate these dynamics and support changing needs.

**1**

## National Housing Research Program

Our National Housing Research Program drives applied, policy focused research, that includes substantial engagement between research and policy communities. The annual research agenda is formulated by stakeholder experts in government and academia, with input from community sectors and industry.

**2**

## National Conference and Events Program

Our National Conference and Events Program provides a platform for professional and public dialogue. We continue to innovate the ways in which we disseminate knowledge and engage with governments and the community—including new event formats and programs, and new dissemination channels.

**3**

## National Cities Research Program

Our National Cities Research Program is developing a high quality evidence base informing policy relevant to the future of Australian cities. AHURI continues to work with governments and relevant stakeholders to expand our role in this area.

**4**

## Professional Services

Our Professional Services activities deliver a range of solutions to diverse clients. We bring unique expertise through our team of researchers and policy specialists as well as our national network of university partners. Our work informs the policies and practices of governments and the housing and urban development sectors.



## OUR STRATEGIC GOALS

Build public and professional **understanding** and informed dialogue on housing and cities issues



Inform and influence **cities** policy, planning and practice across relevant sectors



Enhance national policy and research **capability**



Inform and influence **housing** policy, planning and practice across relevant sectors



Foster **engagement** across all sectors and stakeholder groups



Optimise the **value** we deliver



## Our government partners



## Our research partners



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